### KAY MEYER

### PROFILE

An enthusiastic business professional with over 29 years of creating environments for organizations and individuals to achieve successful outcomes. My diverse career portfolio includes leadership within small-business entrepreneurship, non-profit, and large enterprises in a variety of industries. These experiences have cultivated a systems mindset, ability to take solutions and teams from good to great and shift between roles from strategic leader to detailed implementor and team player. I find purpose in developing people and teams to achieve their goals, overcoming challenges and being a positive influence in my communities.

### KEY PROFESSIONAL EXPERIENCE

### NORTHWEST FARM CREDIT SERVICES, SPOKANE, WA

\$14B ANNUAL CAPITAL AGRICULTURE FINANCIAL SERVICES COOPERATIVE IN PNW

### DIRECTOR ORGANIZATIONAL CHANGE MANAGEMENT | 2019 - PRESENT

Responsible for developing the charter and integrating organizational change management
discipline into risk-adverse systems using the Prosci change model. Use data from change
readiness surveys and qualitative input to understand and develop scalable solutions to
make it easier for 850 employees to adopt change and increase organizational agility. Use
case-based approach to train 60 staff on change principles and frameworks to enable
consistent change outcomes by 6 product delivery & 45 project teams.

### STRENGTHSFINDER COACH | 2021 - PRESENT

 Provide StrengthsFinder coaching for staff and teams to discover and develop their natural potential to optimize performance, increase engagement and achieve their goals.

### STRATEGY & INNOVATION PROJECT/PROGRAM MANAGER | 2018 - 2019

Led a 100-person, 1.5 year, \$2MM project to replace internally-developed customer
relationship management and loan origination system with industry-leading Salesforce CRM
and nCino loan origination systems. Built alignment and sponsorship of executive
stakeholders from 3 different entities, orchestrator of progress within multiple workstreams
with dependencies, developed a new data management governance process to overcome
data mapping issues to legacy systems, and implemented people-focused change practices
to prepare 700 employees with new mindset and skills to successfully adopt this change. Key
leadership skills include, critical thinking, creative problem solving, conflict resolution while
strengthening relationships and developing staff.

## WASHINGTON STATE UNIVERSITY, CARSON COLLEGE OF BUSINESS, GLOBAL & PULLMAN INSTRUCTOR EXECUTIVE BA 600 BEYOND THE MBA | 2021 – 2022

Section leader for up to 18 executive students, facilitating generative discussion to apply
design principals to enable students in developing a meaningful life, creating awareness
around leadership strengths, biases/blind spots, critical thinking and areas of development.
 Responsible for grading and supporting executive students throughout the semester.

### INSTRUCTOR HOSPITALITY CONTRACT MANAGEMENT SERVICES | 1999

 Instructor for 400-level Contract Management Services class developing lectures, case studies, bringing in industry speakers, and grading.

# RED BARN FARMS, COLTON, WA | 2007- PRESENT GONE WEST RV, UNIONTOWN, WA | 2021- PRESENT SMALL BUSINESS DEVELOPER AND ENTREPRENEUR

START-UP EVENT BUSINESS AND RV PARK

- Vision and transformation of century-old family farm into an agri-tourism and event business. Management of site development, capital planning and renovations.
- Strengthening our rural community by developing a rural RV park that provides a simple, safe customer experience using technology to enable a viable small business.
- Responsible for small business development and management including financial planning, brand and market development, contracts and licensing, advertising, social media, hiring, operations and event planning.



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### EDUCATION

## MASTER'S OF BUSINESS ADMINISTRATION.

Washington State University, 1997-99. Graduated Summa Cum Luade. GPA 3.9

BACHELOR'S OF ARTS, BUSINESS ADMINISTRATION, MUSIC MINOR Washington State University, 1989-93. Graduated Cum Luade GPA 3.69

#### CERTIFICATIONS

# CERTIFIED DISCIPLINED AGILE SCRUM MASTER Project Management Institute, 2022 - Present

CERTIFIED STRENGTHSFINDER COACH

Gallup, 2021-Present

CERTIFIED CHANGE MANAGEMENT PRACTITIONER, Prosci, 2020 – Present

CERTIFIED PROJECT MANAGEMENT
PROFESSIONAL, Project Management
Institute, 2004-Present

### G A L L U P S T R E N G T H S

TOP 5

Achiever

Woo

Positivity

Maximizer

Communication

### KAY MEYER



### KEY PROFESSIONAL EXPERIENCE (CONTINUED

### KWM CONSULTING, COLTON, WA | 2008 - 2018

CONTRACT MANAGEMENT SERVICES PROVIDER FOR VARIOUS CLIENTS

### CONTRACT EXECUTIVE DIRECTOR | PACIFIC NW DIRECT SEED ASSOCIATION | 2012 – 18

Non-Profit to advocate and support regenerative farmers in 3 states

Rebuilt association by delivering value and building relationships with 200 farmer-members, through advocacy for direct seed farming, organizing a revenue-generating annual conference for up to 480 attendees and obtaining grant funding. Led the development of a new regenerative ag certification program, Farmed Smart, with technical criteria that is supported by both farmers and environmental regulatory agencies. Instrumental in developing the brand, marketing plans, pricing model, and hiring/training auditors. Provided management services through a 20-hour/week contract, including financial planning, vendor mgt., fundraising, board reporting and engagement with a 23-person volunteer Board.

### CONTRACT RESEARCH/BUSINESS ANALYST | HILL'S SCIENCE DIET EMEA DIVISION | 2011

HILL'S SCIENCE DIET IS A PROVIDER OF HIGH-QUALITY PET NUTRITION, PET ALLERGY AND HEALTH SERVICES

Completed a centralized call center analysis and recommendation for Hill's Science Diet
affecting call centers located in 8 European countries. Data gathered from interviews with
call center managers, survey creation and distribution, and analysis of financial reporting.
Identified 4 European call center service providers and presented recommendation to
President of EMEA to outsource with ICON, the provider that best achieved Hills's goals, fit
their culture, saved ~\$1.1M annually while maintaining many Hill's employees.

### CONTRACT PROJECT MANAGER | NORTHWEST FARM CREDIT SERVICES | 2008 – 18

Provided project management for increasingly complex and high-profile projects as a contracted service provider. Key projects include:

- Headquarters Remodel and Relocation: Responsible for a 2-year, \$18M budget renovation 130,000 sq. ft. facility, managing a team of 30 internal and external resources. Project was completed on-time and \$2.2M under budget. Coordinated logistics to move 300 employees, network, systems with only 4 hours of business downtime.
- Compensation Redesign and Performance System Implementation: Responsible for managing a 2-year, \$260K budget, highly sensitive project utilizing a compensation consultant to review and redesign the compensation and incentive programs affecting 600 employees and executive management team. Implement and train staff on new performance and goal planning software system.
- Various other process improvement and technology training projects provided as an employee from 2002 – 2008.

### TRIGEO NETWORK SECURITY | 2000 - 2002

PRIVATE START-UP NETWORK SECURITY COMPANY FOR MID-MARKET ORGANIZATIONS

### MARKETING DIRECTOR

Member of senior staff for start-up IT security company responsible for business plan
development, market research and competitive analysis, revenue and forecasting modeling,
product pricing, and developing B2B reseller partner program. Developed corporate brand,
design and content development for website, marketing collateral, VC pitch presentations.

### MARRIOTT MANAGEMENT SERVICES, CA AND WA LOCATIONS | 1993 – 1997

\$4B annual sales division of Marriott providing contract services to Schools & Universities **Operations Director** 

Managed student nutrition operations for Napa Valley School District, Napa CA, and Lake
Washington School District, Redmond, WA with accounts up to \$2.6M, 90 employees, 40
locations. Responsible for financial forecasting, menu planning, staff scheduling, training,
government regulation and audits, and building customer relationships. Transferred to
save \$1.6M troubled account for Escondido, CA with 50 district employees. Achieved
profit for first time in 15 years after one year, based on rebuilding client trust, reducing
food costs, improving production efficiency, and improved staff training and engagement.

### SKILLS

#### **LEADERSHIP COMPETENCIES**

Builds Trust
Get Results
Servant Leadership
Builds Effective Teams
Skillful Communications
Organizational Effectiveness
Customer Service
Process Improvement
Cultivates Innovation

### **LEADERSHIP/INDUSTRY SEMINARS**

Acres Eco-Ag Conference 2022

Gallup Summit 2022

Gonzaga Women's Leadership Conference 2021

MIT Systems Thinking 2020

Salesforce Dreamforce 2018 & 2019

### V O L U N T E E R E X P E R I E N C E

Think Regeneration, Board Member, 2023

HR/Management National Board of Advisors, Washington State University Carson College of Business: 2019 - Present

Pullman Regional Hospital Foundation Guild: 2019-Present

Guardian Angel – St. Boniface Catholic School Fundraising Event

Chair: 2008-18

St. Gall Parish Council: 2011-17

St. Jude's Children's Hospital Fundraising Organizer: 2010-15

Inland NW PMI Membership VP: 2004-06